

9M2025 Results



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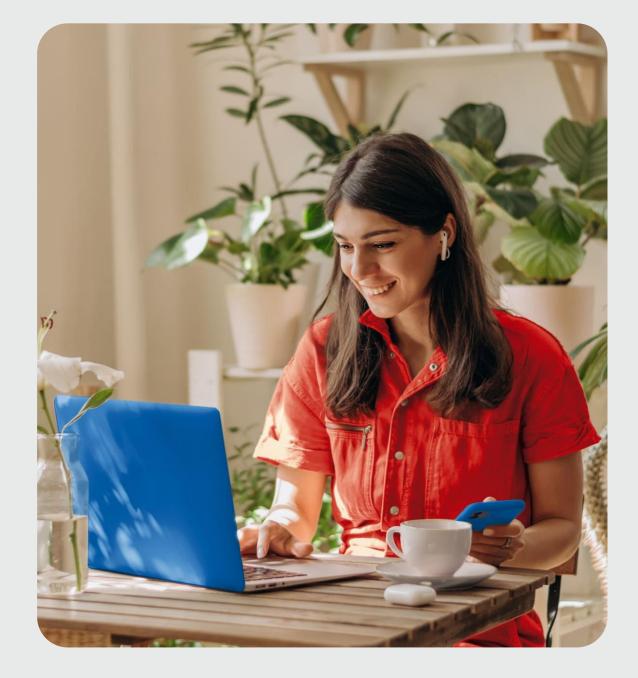
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01

9M2025 KEY HIGHLIGHTS





9M2025 Key Highlights



Sound commercial dynamism results in a new all-time high in business volume, reaching €109,142m (+6.4% YoY).

Customer funds

Performing loans ex repos



+3.4% YoY



Growth in business volume, strong performance in wholesale activity, non-banking fees and legal change in the banking tax offset the fall in interest rates; cost of risk remains contained.

Net fee income

Gross margin

Cost of risk



+3.7% YoY

22 bps



Net income increases by 7.3% YoY and ROTE is almost 300 bps above the Strategic Plan target.

ROTE



Net income





Strong profitability levels with a contained pay-out ratio drive solvency ratios to the upper end of the target set in the current Strategic Plan.

CET1 FL



MDA ratio





02

COMMERCIAL ACTIVITY

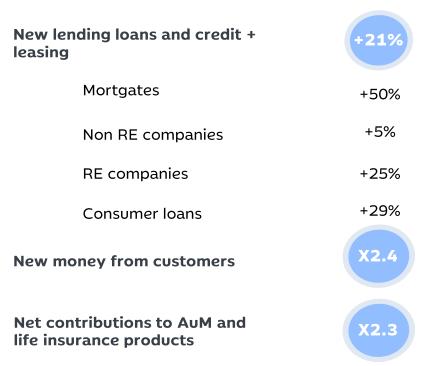




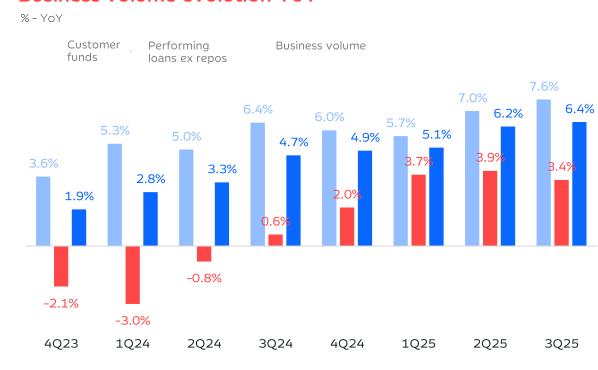
Business Volume

Commercial activity 9M25 vs. 9M24

% - YoY.



Business volume evolution YoY1



The growth in business volume continues to strengthen, reaching a new all-time high above €109.000m, representing the highest YoY increase (+6.4%) in the Bank's recent history. This strong pace of growth is supported by both resources and lending, reflecting Ibercaja's robust commercial dynamism.

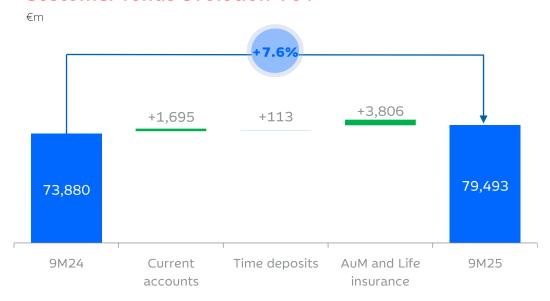
Customer Funds (1/2)

Customer funds

€m

	2025	37.37	\/TD
	3 Q 25	YoY	YTD
Customer deposits	35,325	5.4%	2.0%
Current accounts	30,147	6.0%	5.0%
Time deposits	5,179	2.2%	-12.7%
AuM & Life insurance products	44,167	9.4%	7.3%
Mutual funds	29,179	12.5%	9.5%
Pension funds	7,158	5.4%	3.9%
Life insurance products	7,831	2.7%	2.5%
Total customer funds	79,493	7.6%	4.9%

Customer funds evolution YoY

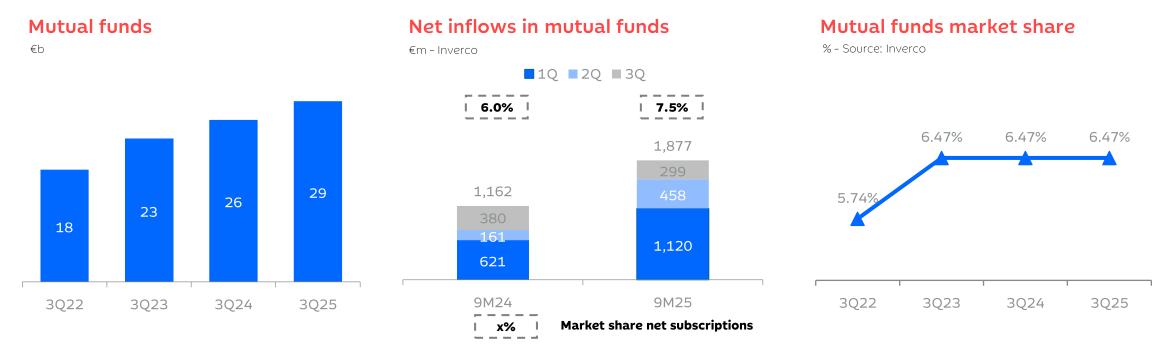


Customer funds grow by 7.6% YoY to €79,439m.

- This growth is driven by an acceleration in the attraction of new customer funds during the year (×2.4 vs. 9M24) through deposits and payroll accounts ("Cuenta Vamos"), which represent 65% of total customer funds growth. Additionally, the favorable Spanish macroeconomic environment is supporting household savings.
- The commercial strategy by product has been focused on adapting the cost of time deposits to the current interest-rate environment (average new household deposit cost falls to 0.9%, vs. 1.5% in 2024) and on redirecting part of deposits maturities toward AuM and life insurance products. Thus, net inflows to AuM and life insurance products reach €2,090m (2.3x prior year), with mutual funds showing a strong performance.



Customer Funds (2/2)



Mutual funds continue their excellent performance during the year, with a YoY growth of 12.5% (€3,236m) to €29,179m, recording a new high.

• Ibercaja has managed to **attract €1,877m** of **net subscriptions** in 9M25 thanks to the intense activity of the commercial network. This represents **7.5% of the total new inflows in the system**, which allows Ibercaja to be the 4th national institution in terms of net inflows.

Mutual funds market share stands at 6.5%.



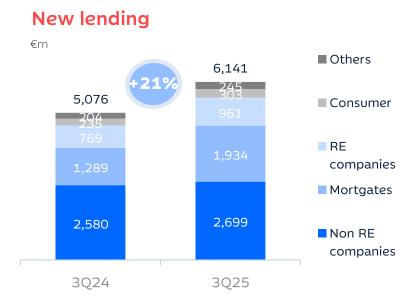
Customer Loans

Performing loans ex repos

€m

	3Q25	YoY	YTD
Loans to households	19,568	4.0%	2.7%
Mortgages	17,897	4.1%	2.8%
Consumer loans and others	1,671	3.2%	1.4%
Loans to companies	8,756	1.4%	-1.7%
Non-real estate companies	7,685	2.6%	-1.3%
Real estate companies	1,071	-6.1%	-4.2%
Public sector and others	1,325	8.8%	7.2%
Performing loans ex repos	29,649	3.4%	1.6%



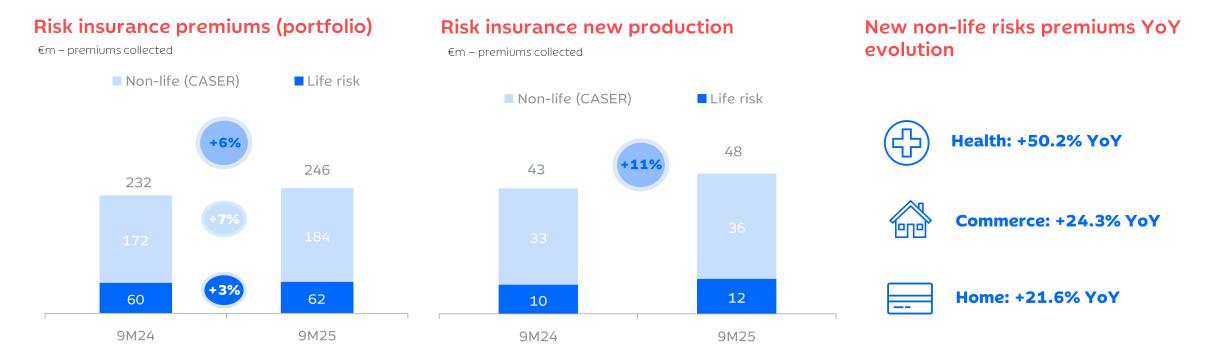


Performing loans ex repos grow by 3.4% YoY thanks to a strong dynamism in new lending, which increases 21.0% YoY.

- Loans to households (+4.0% YoY) continue to perform well, with mortgages remaining the main growth driver. The mortgage portfolio increases by +4.1% YoY, accelerating the pace of growth over previous quarters thanks to a 50% increase in new mortgage lending during the first nine months of the year. Madrid (+56% YoY) and the Mediterranean Basin (+70% YoY) remain key growth areas, consolidating Ibercaja's strategic focus on expansion areas and strengthen Madrid as its second largest market in lending.
- Non-real estate companies portfolio grows by 2.6% YoY thanks to a 4.6% YoY increase in new lending and a 6.0% YoY rise in traded volume of working capital.



Risk Insurance



The risk insurance portfolio increases by 5.7% YoY to €246m due, mainly, to the good performance of non-life, +7.0% YoY.

New risk insurance production grows by 11.1% YoY.

- New life risk insurance products stand out with a 19.1% YoY growth.
- Within the new non-life risk insurance premiums, strong YoY performance in home +21.6%, commerce +24.3% and health +50.2%, with a high commercial dynamism of the new product "Caser Salud +60"



03

P&L ACCOUNT



9M2025 Results

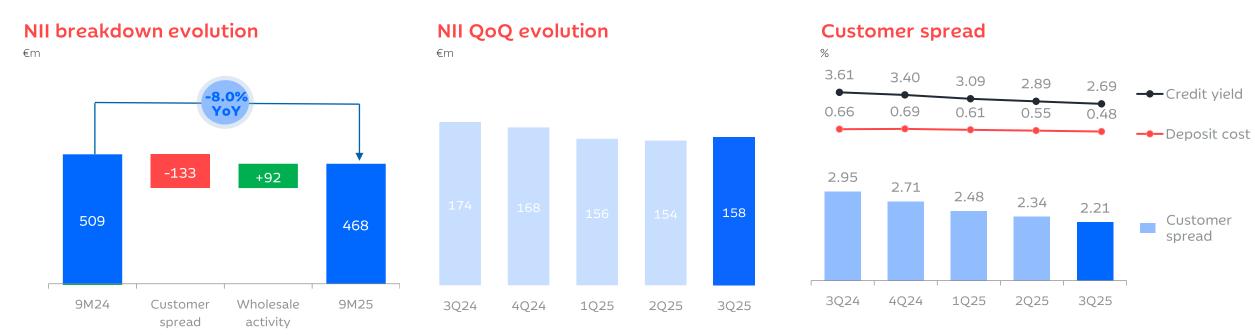
	9M2024	9M2025	YoY
Net interest income	509	468	-8.0%
Net fee income	356	375	5.4%
Net income under insurance contracts	106	96 ¹	-9.3%
Recurring revenues	970	939	-3.2%
Gains/Losses on Financial Assets and Liabilities	-4	-1	-80.3%
Other Operating Income (Net)	-15 ²	47	n.a.
Gross Operating Income	951	985	3.7%
Operating expenses	-483	-515	6.6%
Pre-Provision Profit	467	470	0.7%
Total Provisions	-73	-82	12.9%
of which: Loans and Foreclosed Assets Provisions	-51	-50	-3.0%
Other Gains and Losses	4	7	79.5%
Profit Before Taxes	398	395	-0.8%
Taxes	-146	-124	-14.8%
Net income	252	271	7.3%



lbercaja - ¹ Life insurance contributes €107.2 million to pre-tax profit in 9M25, an improvement of €10.5 million on the previous year.

¹ In 9M24, €47m was recorded under "other operating expenses" as a result of the bank levy. In 9M25, the portion corresponding to nine months of the new 2025 banking tax has been accrued, amounting to €1.8 million under the line item "corporate income tax expense."

Net interest income

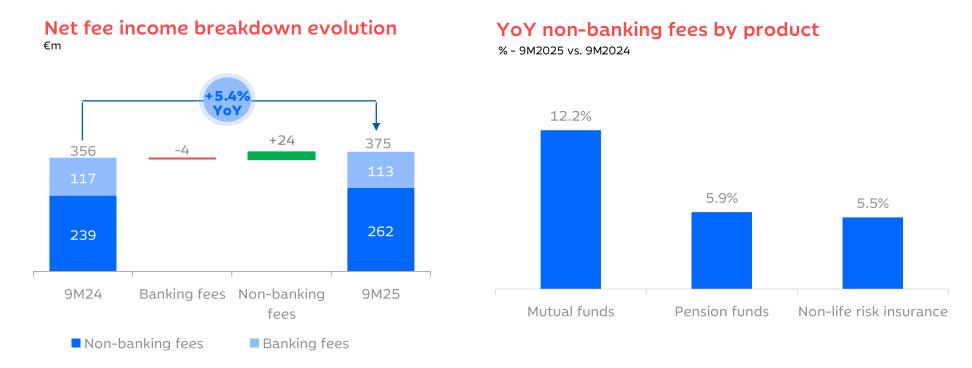


Net interest income accounts for €468m, a decrease of 8.0% YoY, as a result of the decline in credit portfolio rates. QoQ, net Interest income increases by 2.3%.

- The decline in customer spreads(-€133m YoY) is partially offset by a higher contribution from wholesale activity (+€92m) thanks to a
 better contribution from the treasury account (+€44m), due to the growth of customer deposits combined with the adjustment to a lower
 cost and a significantly lower cost of wholesale funding (+€47m) thanks to the improved conditions of the recent TIER2 issuance and the
 maturity of other issues non renewed.
- **Customer spread** stands at **2.21%**. Credit income fall by 18.3% YoY in 3Q25 due to the lower average rate on the portfolio, which falls to 2.69%. The cost of deposits falls in the guarter to 0.48%.



Net Fee Income

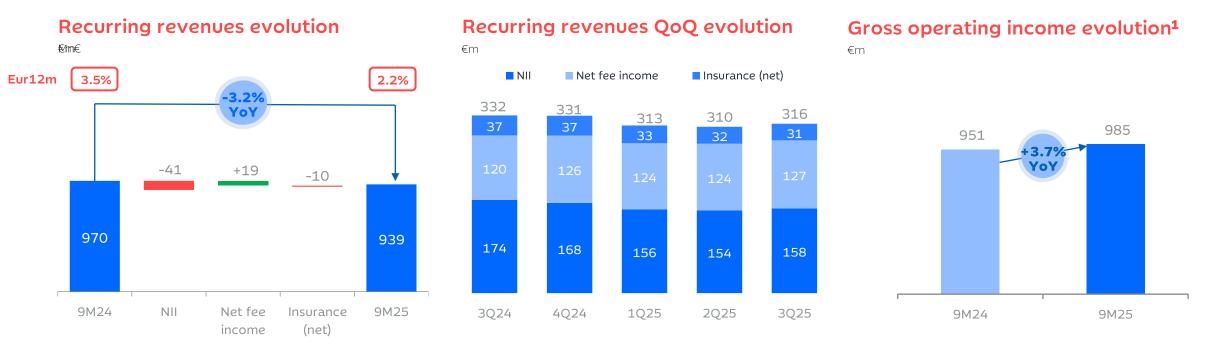


Net fee income increases by 5.4% YoY or €19.2m explained entirely by the excellent performance of non-banking commissions.

- Non-banking fees increase by 9.9% YoY mainly due to the higher volume of AuM and the growth in the risk insurance portfolio (non-life). Mutual fund fees stand out, increasing by 12.2% YoY.
- Banking fees decrease by 3.7% YoY, as a result of the adjustment of rates in customer strategic groups and lower income from customer defaults, thanks to the good performance of the Entity's credit portfolio. However, banking fees increased in Q3 (+0.9% QoQ) thanks to greater dynamism in payments activity.



Recurring revenues & gross operating income



Commercial dynamism and the optimization of wholesale business levers have helped mitigate the impact of the decline in interest rates (12-month Euribor down by 130 bps in the period), limiting the drop in recurring revenues to just 3.2% YoY.

• In 3Q2025, recurring revenues increase by 1.9% QoQ, driven by a net interest income that changes trend and grows 2.3% QoQ and net fee income that rises 2.2% QoQ, maintaining the solid performance of recent quarters.

Gross operating income increases by 3.7% YoY to €985m thanks to the resilience of recurring revenues and the legal change in the banking tax¹.

• Excluding the impact of the banking tax, gross operating income fall by only 1.2% YoY, despite the aforementioned fall in interest rates

Operating costs & pre-provision profit



Operating expenses are up by 6.6% YoY or €32m to €515m.

• Staff expenses increase by 4.8% YoY, due to the net increase in the workforce (+119 employees YoY) and the application of the Collective Agreement. General expenses rise by 6.0% YoY, mainly due to the cost of the brand image campaign. Depreciation and amortization expenses increase by 15.1% YoY due to investment in intangibles and growth in renting.

Cost to income ratio stands at 52.3%.

Pre-provision profit improves by 0.7% YoY to €470m.



Loans and foreclosed assets provisions

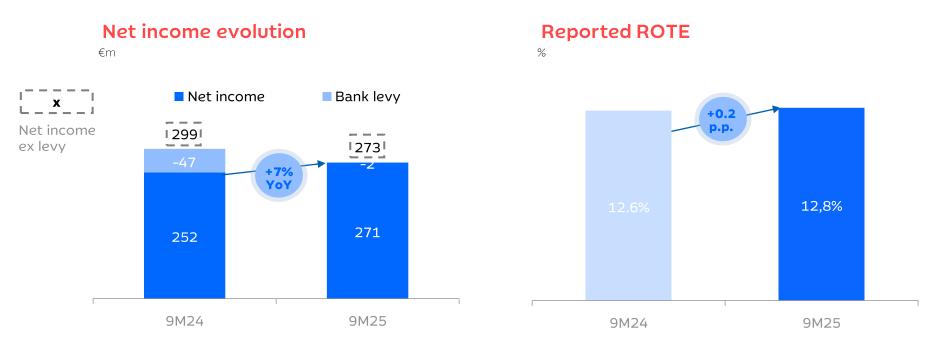


Loans and foreclosed assets provisions stand at €50m vs €51m in 9M24. Cost of risk as of September 2025 falls to 22 bps.

• The Entity continues to improve its asset quality; thus, **NPAs decline by 14.4%** since December, and **NPA coverage ratio improves** by **5.7 p.p** to **86.9%**,

By September 2025, Ibercaja has total provisions (PMA) for macroeconomic and geopolitical risks of €57m.

Net Income



Reported net income increases 7.3% YoY in 9M25 to €271m.

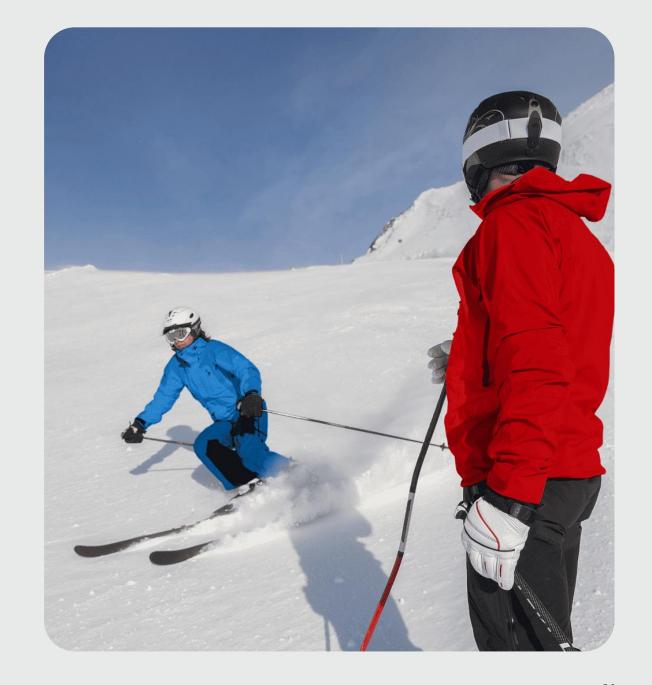
- The high diversification of Ibercaja's business model, the extraordinary evolution of asset quality and the legislative change in banking tax explain the resilience of the P&L account in an environment of falling interest rates.
- Excluding banking tax impact, net income decreases by 9% YoY.

ROTE reaches 12.8% in 3Q25, +0.2 p.p. compared to 3Q24 and almost 300 bps above the target set in "Ahora Ibercaja" Strategic Plan (>10%).

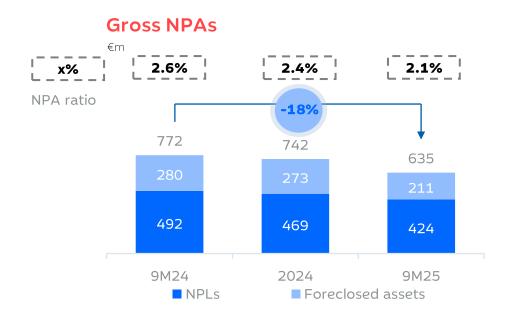


04

ASSET QUALITY, LIQUIDITY AND SOLVENCY



Asset quality







Ibercaja has managed to reduce the volume of NPAs by 17.8% or €137m YoY, and the NPA ratio falls by 47 bps compared to September 2024. NPAs decrease by 4.7% QoQ or €31m.

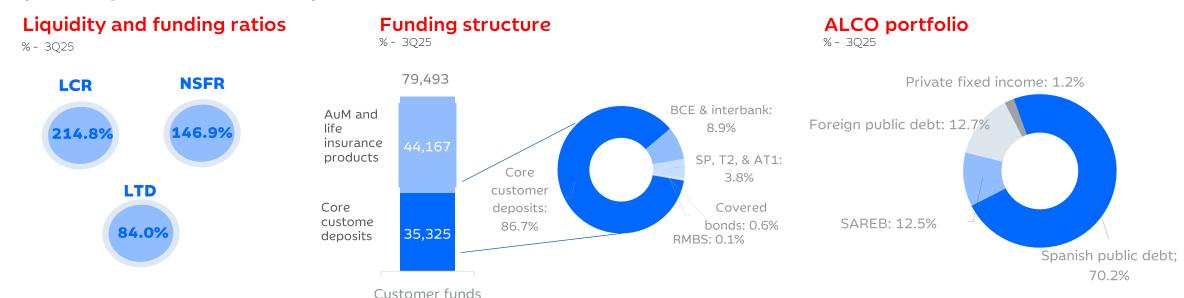
- NPLs fall by 13.9% YoY thanks to the positive macroeconomic environment and the high effectiveness in recoveries. NPL ratio decreases by 24 bps YoY to 1.4%, and Ibercaja maintains its positive gap vs. the sector at 152 bps¹.
- Foreclosed assets fall 24.6% YoY due to reduced inflows and high dynamism in sales.

Following its efforts in provisions, Ibercaja increases its coverage ratios to 86.9% for NPAs.

• Net NPAs stand at €83m, representing less than 0.2% of total assets, one of the lowest in the Spanish financial system.



Liquidity and ALCO portfolio



Ibercaja maintains a strong liquidity and funding position, with a highly granular deposit base.

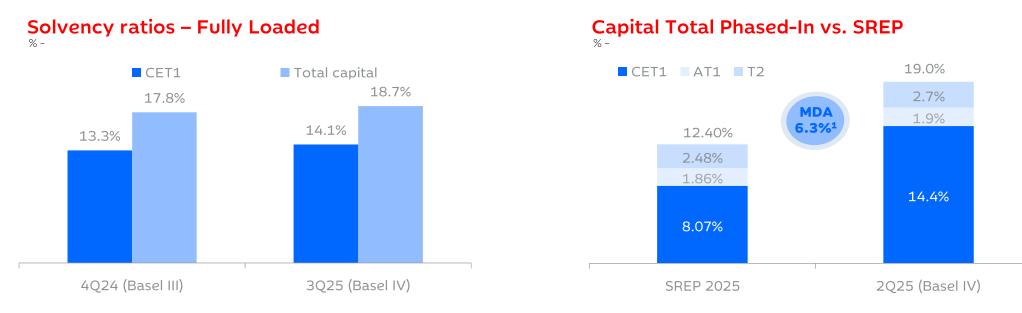
- LCR ratio reaches 214.8%. Liquid assets stand at €13,291m, 24.4% of total assets.
- Core customer deposits account for 86.7% of Ibercaja's total external funding.
- LTD ratio stands at 84.0% and NSFR reaches 146.9%.

ALCO¹ portfolio increases by 10.5% in the quarter to €11,532m due to purchases of public debt.

Spanish public debt represents 70.2% of the total portfolio. 99% of the ALCO portfolio is classified as high-quality liquid assets (HQLA).
 The duration is 2.3 years².



Solvency



Ibercaja's solvency levels increase in the year due to the solid profit generation, a contained pay-out ratio and the application of Basel IV.

- CET1 Fully Loaded ratio increases 81 bps in the year to 14.1%, reaching the upper end of the range set in "Ahora Ibercaja" Strategic Plan. Total Capital Fully Loaded ratio increases to 18.7% (19.0% in Phased-In terms).
- Ibercaja has an efficient capital structure and its **MDA ratio stands at 6.3%¹**, with more than enough margin to absorb the increase in the CCyB¹ requirement.
- By 2026, Ibercaja must maintain a CET1 PI ratio of 8.48% and a Total Capital PI ratio of 12.75%. Notably, the Pillar 2 Requirement has been reduced by 15 bps compared to the 2025 requirement, marking the third consecutive annual reduction.
- MREL ratio stands at 24.8% and Ibercaja maintains a buffer vs. requirements of 3,5 p.p.¹

 Ibercaja

 ¹ Requirement valid until 01/10/2025, date on which the CCyB established for exposures in Spain (0.5%) will additionally be required.

 MDA Phased-in excludes AT1 and T2 excess vs. SREP requirement

05

ANNEX





Ibercaja's recent rating evolution

Moody's

FitchRatings

S&P Global

A3 / Stable

October 2025

BBB+ / Stable

1 February 2025

BBB / Stable

March 2025

Ibercaja achieves an additional rating upgrade in the quarter, totaling three upgrades so far this year. This time, Moody's has raised Ibercaja's rating to A3 / Stable from Baa1 / Stable, following the upgrade of Spain's sovereign rating.



Sustainability



• The **positive trajectory in sustainable investment and management of ESG assets** continues, reaching an ESG-managed portfolio (investment funds, pension plans, and SICAVs) of €7.274bn at the end of 3Q2025 (+63.3% vs. 3Q2024).

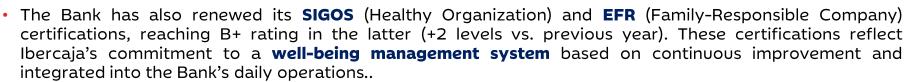








✓ In addition, Ibercaja offers advances on institutional aid and insurance compensation to ensure those affected can restore damaged property as soon as possible.





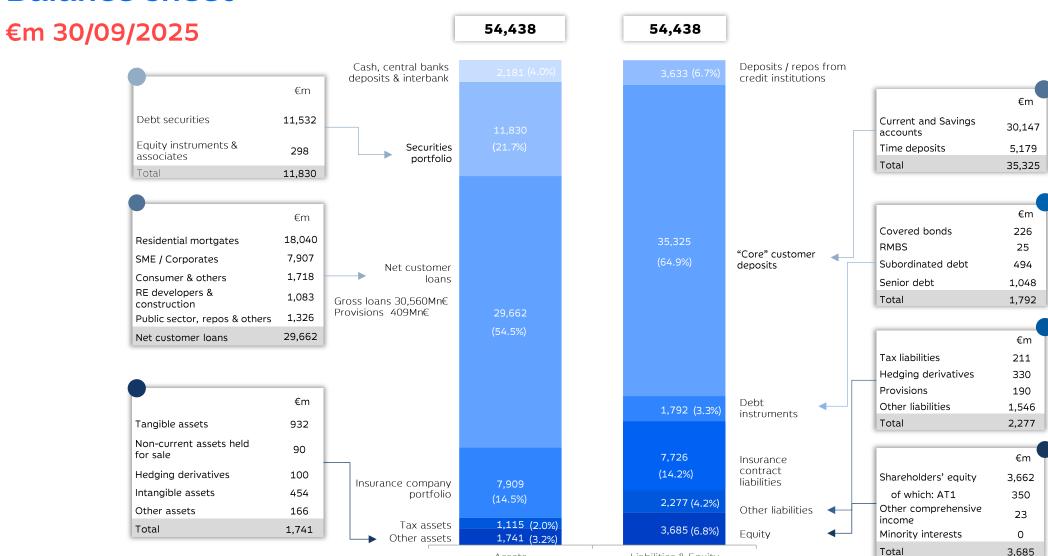
Governance m

Social

• Ibercaja's Board of Directors has approved the proposal to incorporate two new independent board members. With this addition, women will hold 45% of all non-executive Board positions.



Balance sheet



Assets

Liabilities & Equity



Total

Glossary

Ratio / MAR	Definition Definition
Customer Spread	Difference between the average yield on the loan portfolio and the cost of retail deposits (ex. repos and covered bonds)
Recurring Revenues	Net interest income plus net fee and commission income plus net exchange differences plus Income and expense under insurance contracts
Recurring Costs	Personnel expenses plus other administration expenses plus amortisation and depreciation minus extraordinary expenses (redundancy plan)
Recurring Profit before Provisions	Recurring revenues minus recurring costs
NPL ratio	Doubtful balances in loans and advances to customers divided by gross loans and advances to customers
NPL coverage ratio	Loans and advances to customers impairments divided by balances in loans and advances to customers
Foreclosed Assets coverage ratio	Foreclosed assets impairment losses (since loan origination) divided by gross foreclosed assets
Non-performing Assets ("NPAs")	Sum of doubtful balances in loans and advances to customers and gross foreclosed assets
Net NPAs	Sum of doubtful balances in loans and advances to customers and net foreclosed assets
NPA ratio	Gross non-performing assets divided by gross loans and advances to customers plus gross foreclosed assets
NPA coverage ratio	Sum of foreclosed assets impairments and loans and advances to customers impairments divided by gross non-performing assets
Cost of Risk	Sum of impairments associated with credit risk and foreclosed assets divided by the average balance of the sum of gross loans and foreclosed assets
Liquid Assets % Total Assets	Total liquid assets divided by total assets. Liquid assets include unencumbered public debt + available & eligible fixed income assets (after ECB haircut applied)
Loans-to deposits ratio	Net customer loans (ex. repos) divided by customer deposits (ex. repos and covered bonds)
Net Stable Funding Ratio	Amount of available stable funding relative to the amount of required stable funding
Liquidity Coverage Ratio	High quality liquid assets divided by net outflows during the following 30 days
ALCO Portfolio	Bank's fixed-income portfolio. Excludes the fixed-income portfolio of the insurance company



Ibercaja C.